FIVES, an industrial engineering group, designs and supplies machines, process equipment and production lines for the world’s largest industrial players.

MORE INFO
www.fivesgroup.com
www.plantsofthefuture.com

OTHER DOCUMENTS
• Annual and CSR Report
• Financial Report

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Fives, an industrial engineering group, designs and supplies machines, process equipment and production lines for the world’s largest industrial players.

Fives’ multisector expertise provides a global vision of industries and markets that yield a continuous source of innovation.

The Group’s industry knowledge and depth of experience enable the management of complex projects while respecting deadlines and fulfilling performance commitments.

Fives R&D programs design forward-thinking industrial solutions that anticipate clients’ needs in terms of profitability, safety, while maintaining compliance with environmental standards.

This strategy is backed by a human resources policy that is focused on the individual, encourages initiative-taking and technical excellence.

**Expertise**

**Design**

**Supply**

**Installation**

**Project Management**

**Service**

- €2,117 million of order intake
- €1,896 million of sales
- €34.9 million spent on R&D
- 2,169 patents in force

**KEY INDUSTRIES**

- aerospace
- aluminium
- automotive
- cement and minerals
- energy
- glass
- logistics
- steel...

**More than 200 years of history**

**Fives at a glance**

- 2,169 patents in force
- 34.9 million spent on R&D
- €1,896 million of sales
- €2,117 million of order intake
- Close to 8,700 employees
- A network of over 100 operational units in nearly 30 countries
- As of Dec. 31, 2017

www.fivesgroup.com
Fives has an extensive global presence with a network of over 100 operational units in nearly 30 countries. From the single component and machines to the complete production lines, the customers and solutions are worldwide.

Fives’ international multisector expertise gives the Group a panoramic overview of the industrial world on global scale.

The Group relies on expert teams dedicated to design, project management, commissioning, service and maintenance which brings it closer to its customers. This network also gives Fives the ability to draw on the experience of all its companies in any region of the world providing flexibility and responsiveness.

Thousands of EQUIPMENT OR SOLUTIONS INSTALLED WORLDWIDE

A network of over 100 operational units in nearly 30 countries

ORDER INTAKE BY GEOGRAPHICAL AREA

THE AMERICAS 30%
EUROPE 37%
ASIA & OCEANIA 16%
AFRICA & THE MIDDLE EAST 17%

EMPLOYEES BY GEOGRAPHICAL AREA

THE AMERICAS 22%
EUROPE 66%
ASIA & OCEANIA 12%
AFRICA & THE MIDDLE EAST 17%

Australia • Barhain • Brazil • Canada • China • France • Germany • India • Italy • Japan • Mexico • Russia • South Africa • Spain • Switzerland • United Arab Emirates • United Kingdom • USA...
Fives provides high added-value solutions and equipment for the world’s largest industrial players. As a designer and a manufacturer, Fives has proprietary technologies that produce state-of-the-art machines, process equipment, complete production lines and process units. The multisector offer of Fives is presented through 18 business lines, specialized by market or technology. Each business line includes design, supply, installation, service and maintenance.

Fives supports its customers throughout the entire lifecycle of their equipment, from commissioning to revamping. Fives offers a service portfolio according to its customers’ needs in:

- OPERATION: to ensure the highest level of equipment performance;
- OPTIMIZATION: to maximize the efficiency of production processes;
- EVOLUTION: to guarantee equipment sustainability.

Fives’ multisector offer is presented through 18 dedicated business lines that are driven by the type of industry or technology.

Moreover, some industries, such as automotive, aerospace, and industrial equipment, are served by numerous business lines.

FIVES, MULTISECTOR EXPERTISE MANAGED BY EXPERT TEAMS

MULTIPLE END-MARKETS |
- AEROSPACE • ALUMINIUM • AUTOMOTIVE & TRUCK • BIOENERGY • CEMENT & MINERALS • CHEMICALS & PETROCHEMICALS • CRYOGENICS • ENERGY • GENERAL MACHINING • GLASS • HEAVY EQUIPMENT • LOGISTICS • MANUFACTURING INDUSTRY • OIL & GAS • RAIL • STEEL • SUGAR • THERMAL & NUCLEAR POWER • TRANSPORTATION • WIND ENERGY.

AMONG FIVES’ CLIENTS |
- AIRBUS • AIR LIQUIDE • ALBA • ALCOA • ALSTOM • ARCELORMITTAL • AREVA • BAE SYSTEMS • BEIJING CRH • DIAMOND • DHL • ELF • ELEMENTIA • EMIRATES GLOBAL ALUMINIUM RUS • FEDEX • FEV • GAN • GROUPE LA POSTE • GROUPE PSA • GRT GAZ • HINDALCO • HONDA • INDIANRAJ • MAHLE • MAN • MICHELIN • OUTOKUMPU • POLOG • QATAR NATIONAL CEMENT COMPANY • RENAULT • SIEMENS • SOFITEL • SOYOSAN • TECO • TEREOS • THYSSENKRUPP • TOSHIBA • TOYOTA • VOLKSWAGEN • YAMATO.
FIVES’ OFFER

-process equipment and complete installations. Carbon, reduction and cashehouse sectors.

— Each business line includes design, supply, installation, service and maintenance.

ALUMINIUM

- Cutting tools.
- Diamond and cBN cutting tools.
- Diamond dressing tools.
- Conventional and superabrasive grinding wheels.

AUTOMATION

- Complete automated and integrated systems.
- Assembly solutions, washers, conveyors, gantries, fasteners, interlinking and robotic handling solutions, software and traceability solutions.
- Range of products: CentriSpray®, CFC, Cinetic, DyAG, EFTA.

CEMENT | MINERALS

- Core process equipment, complete plants and customer services.
- Crushing, grinding, pyroprocessing, combustion, gas treatment and control & optimization.
- Range of products: FCB, Pillard, Solias.

COMBUSTION

- Burners, controls and customized combustion systems.
- Design, supply, construction and maintenance services for furnaces, heaters and steam generation units.

CRYOGENICS | ENERGY

- Brazed heat exchangers, cold boxes, cores-in-drums and cryogenic pumps.
- For air separation, distribution, natural gas processing, LPG, olefins and petrochemicals, helium and filling systems.
- Range of products: Cryomec (cryogenic pumps).

GLASS

- Process equipment and complete lines for automotive glass, architectural glass, thin-glass and specialty glass (fiber, container…) production.
- Range of products: Prium®.

GRINDING | ULTRA PRECISION

- Grinding solutions and machine tools for precision component manufacturers.
- Range of products: Cranfield Precision, Giustina, GrinderCareSM, Landis, Landis-Bryant.

INDUCTION

- Full range of induction heating and industrial cooling solutions.
- Some products: CELES CELINE (long products), CELES EcoTransFlux™ (flat products).

AN OFFER consists of 18 business lines according to markets and technologies.

www.fivesgroup.com
FIVES AT A GLANCE

**FIVES’ OFFER**

**INTRALOGISTICS**
Design and supply of automated solutions for internal logistics flows for a wide variety of markets: Food industry, distribution, e-commerce, postal and courier, and manufacturing industry. Some products: GENI-Belt™, GENI-Flex™, OPR®, Trace®, UltiView™

**MAINTENANCE**
Industrial maintenance services through contracts with performance objectives and maintenance engineering support services.

**MANUFACTURING**
Mechanical subcontracting for all projects from welding, machining, assembly including equipment repairs.

**METAL CUTTING | COMPOSITES**
Mechanical subcontracting for all projects from welding, machining, assembly including equipment repairs.

**SUGAR | BIOENERGY**
Process equipment and process lines for sugar recovery and co-generation of electricity.

**STEEL**
Design and supply of technologies and equipment for cold rolling workshops (lines and mills), reheating, heat treatment, straightening; consulting for auto steel suppliers and carmakers.

**TUBE AND PIPE**
Welded tube mill lines, finishing equipment for both seamless and welded tubes, services.

**PIPING SOLUTIONS**
Complete tailor-made solutions for piping projects: Engineering, prefabrication, assembly and maintenance.

**STEEL**
Design and supply of technologies and equipment for cold rolling workshops (lines and mills), reheating, heat treatment, straightening; consulting for auto steel suppliers and carmakers.

**Range of products:** Bronx, CELES, DMS, North American, Stein

**Range of products:** Abbey, Bronx, OTO, Taylor-Wilson

**Range of products:** Cincinnati, Forest-Liné, Giddings & Lewis, Global Services, Liné Machines

More information on Fives’ 18 business lines: www.fivesgroup.com

A complete Service offer
Fives provides full support to its customers throughout the entire lifecycle of the equipment installed.

Additive manufacturing
AddUp, a joint venture between Fives and Michelin launched in 2016, offers its customers complete industrial metal 3D printing solutions, from machine design and supply to services and advice on part production. www.addupsolutions.com

Additive manufacturing
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Pioneering since the beginning, Fives bases strategy on the development of the best available technologies and services in the market.

Fives focuses on developing high-value proprietary technologies which are partly related to the energy and environmental performance.

Fives was one of the first designer of capital goods to formalize its eco-design program, the Engineered Sustainability®, which is known to meet strict and transparent specifications.

Fives benefits from a major technological advance notably in grinding, composite tape-laying, fluid filling of equipment, combustion systems, sorting systems, furnaces, heat exchangers and solutions for the aerospace, aluminium, automotive, cement and minerals, energy, glass, logistics and steel industries.

FIVES AT A GLANCE

€34.9 million spent on R&D
With 52 new patented inventions, Fives has enhanced its patent portfolio to
2,169 patents in force and 632 families

29 research and test centers

13% of first patent in application related to energy and environmental performance

Fives’ eco design approach, the Engineered Sustainability® innovation program and brand, aims to optimize the energy performance and reduce environmental impacts of its products.

Fives’ advanced proprietary technologies

9 products have been awarded the Engineered Sustainability® brand in the following business lines:

— ALUMINIUM
— CEMENT | MINERALS
— COMBUSTION
— INTRALOGISTICS
— STEEL

As of Dec. 31, 2017
Men and women are what make the Group successful.

Thanks to the network of experts located in over 100 operational units in 30 countries, Fives can rely on dedicated teams that combine initiative, know-how, technical excellence and customer proximity.

In an effort to provide a challenging and motivating work environment for all of its people, Fives has implemented a HR policy based on dialogue, skill development and respect for diversity:

– **Dialogue**: Fives has developed opportunities for employees to exchange and discuss their careers during individual meetings/discussions.
– **Talent development**: Fives uses specific HR tools to offer its employees a career path where they will best be able to develop their potential and talent within the Group.
– **Promoting pluralism and diversity**: Diverse profiles, experiences and skills are one of the Group’s wealth.

**FIVES AT A GLANCE**

- Close to 8,700 employees
- 63 different nationalities
- 71% are engineers, managers, technicians, designers or supervisors
- 40% of women are engineers and managers
- 77% of employees attended a training course during the year

Numerous career opportunities in many fields including R&D, project management, sales, design, maintenance, on-site implementation, service, support.
Fives’ development is supported by sustainable actions, notably in terms of ethics, safety, environment and governance.

Corporate Social Responsibility: Fives developed a comprehensive program structured around 4 key concerns.

- **ENVIRONMENT**
  Minimize Fives’ environmental footprint and that of its clients: Eco-design & machine safety and environmental management.

- **ECONOMICS**
  Promote fair practices in the marketplace: Ethical conduct & anti-corruption and sustainable partnerships.

- **SOCIAL**
  Provide a safe and motivating workplace: Health & Safety management, diversity and social benefits, skills & career management and monitoring employees’ satisfaction.

- **GOVERNANCE**
  Embed the CSR priorities into the organization of each Fives Entity: CSR coaching program.

Fives, a responsible industrial engineering group, has studied the factory of the future since 2012 and opened the debate on industrial sustainability.

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**FIVES’ COMMITMENTS**

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**ETHICS**

Fives officially joined the UN Global Compact in 2011. This initiative for businesses is based on the promotion and implementation of 10 universal principles which provide a framework for compliance with Human Rights, labor standards, environmental and corruption prevention measures.

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**SAFETY & ENVIRONMENT**

Fives’ Code of conduct sets the principles and rules that govern the behavior of each Group employee. Each employee has received a copy of this Code in their native language, with 13 different language versions available in the Group.

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Top 1% of the EcoVadis panel

Fives deliberately requested to be assessed by EcoVadis, a rating agency specialized in CSR. Fives has been awarded a rating of 75/100 by EcoVadis for its CSR performance, placing it in the top 1% of businesses assessed by this independent party. It provides an assessment by taking into account company’s performance in four areas of corporate social responsibility: environment, social aspects, business ethics and responsible procurement.

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**SAFETY**

3.74 accident frequency rate for Fives employees and temporary workers.

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**ENVIRONMENTAL FOOTPRINT**

80% of Fives’ industrial sites are ISO 14001 certified.

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www.fivesgroup.com
ATTENTIVE LISTENING, CUSTOMER COMMITMENT AND PIONEERING SPIRIT make Fives a strong partner dedicated to anticipating clients’ needs and proposing the most efficient, relevant and forward-thinking solutions.

FACTORY OF THE FUTURE

In 2013, Fives jointly led the Factory of the future plan within the French governmental program, “Nouvelle France Industrielle” (the New face of Industry in France).

Fives remains involved in the “Alliance Industrie du Futur” (the Industry of the Future Alliance), a group of businesses, professional organizations, scientific and academic institutions, and regional authorities responsible for rolling out the French government’s Industry of the Future plan.